

FULL REPORT

# Parliamentary Multidisciplinary and Multiprofessional Healthcare Forum: Shaping the Future of the NHS

Working Together: A Fresh and Collaborative  
Approach to the Healthcare Challenge

House of Commons, 28 October 2024

**Host:**  
Matt Turmaine, MP for Watford

**Event Sponsor:**  
Sigma Pharmaceuticals Plc

**Forum Lead and Chair:**  
Professor Mahendra G Patel,  
OBE, PhD, FRPharmS, Hon DHealth\*

**Authors**  
Professor Mahendra G Patel,  
OBE, PhD, FRPharmS, Hon DHealth\*  
Dr Paula Wray, PhD\*



NUFFIELD DEPARTMENT OF  
**PRIMARY CARE**  
HEALTH SCIENCES



**Centre for  
Research Equity**  
through Pharmacy, Communities and Healthcare

\*Centre for Research Equity, Nuffield Department of Primary Care Health Sciences,  
University of Oxford.

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# INTRODUCTION

On October 28, 2024, the Centre for Research Equity at the University of Oxford convened a high-level, independent Multidisciplinary and Multiprofessional Healthcare Forum at the House of Commons. Hosted by Matt Turmaine MP for Watford. The event drew together leading voices from across healthcare professions, government, academia, and patient advocacy groups. This diverse assembly of stakeholders with the depth and breadth of intelligence gathered from across the four nations of the UK is the first of its kind. It underscored a collective commitment to transforming the NHS and addressing persistent challenges within the UK's healthcare and social system.

This report consolidates the key discussions and actionable recommendations that emerged during the forum, focusing on three primary areas:

- Multiprofessional Leadership
- The Future of the NHS
- Prioritising Inclusive and Effective Research Across the UK

These recommendations are intended to contribute to the government's ongoing NHS consultation on a ten-year reform plan, providing an independent, expert-driven perspective on multiprofessional collaboration and patient-centred integrated healthcare systems.

The Centre for Research Equity, known for its independent approach, presents this report as a foundation for inclusive multiprofessional dialogue to shape NHS reforms across the UK, with an emphasis on UK's four nation collaboration and best practice sharing across professions and regions.

**The NHS 10-year plan is specific to England; however, the need for reform is recognised across health systems within the devolved nations.**

## FOREWORD

It was my privilege to host the Parliamentary Multidisciplinary and Multiprofessional Healthcare Forum: Shaping the Future of the NHS at the House of Commons on Monday 28 October 2024.

As an MP newly elected in July of this year, I feel the same responsibility and drive as the rest of the new parliamentary intake to deliver the change the country voted for in the General Election. One of the key missions in the government's manifesto was to Build an NHS Fit for the Future.

This forum brought together people from across the health and care system to foster a culture of cross-professional collaboration; to shape the future of the NHS through integrated leadership; to influence policy and practice; and to advance inclusive and impactful research.

It was very clear to me that everyone involved in this event was giving up their valuable time to share their knowledge and experience; to showcase good practice and to offer challenge where improvements are required. This was achieved in a spirit of collaboration – helpful, optimistic and constructive.

The Darzi Report has shone a light on many of the problems and difficulties our NHS faces. I am convinced that with the dedication, commitment and desire to work together demonstrated by the attendees and speakers at this forum, we stand a very good chance of delivering the healthcare required for our nation's future.

*Matt Turmaine, MP for Watford and Host of the event.*

# AIMS

These were circulated prior to the meeting along with the objectives.

- 1. To Foster Cross-Professional Collaboration**  
Unite leaders and practitioners from healthcare sectors, including medicine and general practice, pharmacy, nursing, and dentistry, to share insights, cultivate mutual understanding, and explore cross-professional partnerships to strengthen NHS services.
- 2. To Shape the Future of the NHS through Integrated Leadership**  
Enable discussions on the evolving role of leadership across healthcare disciplines to support the NHS's strategic goals and develop a cohesive, patient-centred, and integrated healthcare system.
- 3. To Influence Policy and Practice**  
Create an independent, actionable platform for generating recommendations that inform NHS reforms and align with the government's 10-year plan to support sustainable, preventive, and digital healthcare.
- 4. To Advance Inclusive and Impactful Research**  
Champion diversity and inclusivity in clinical research to ensure health advancements are equitable and effective across the UK, reducing health disparities for underserved communities.

## KEY THEMES

The forum was structured around three key themes reflecting the current priorities of NHS reforms and government policies. These themes were addressed through a series of panel discussions, speaker presentations, collaborative sessions and interactive questions via Mentimeter digital technology.

### 1. Professional Leadership

Leaders from medical, nursing, pharmacy and dentistry professions explored how multiprofessional leadership can improve system integration and address healthcare's evolving needs. Panellists discussed the importance of aligned leadership across disciplines, particularly in supporting a cohesive NHS structure and enhancing interprofessional communication for the benefit of patients.

### 2. Future of the NHS

The BMJ Commission's recent findings were shared, along with insights from leading health professionals, examining strategies for making the NHS more integrated, accessible, and patient-centred. The forum participants reflected on the Darzi Report's recommendations including the NHS's transition to digital healthcare and community-based services.

### 3. Inclusive and Effective Research

Emphasis was placed on the role of inclusive research practices to ensure health innovations benefit all population groups and reduce health inequalities. Building on Lord O'Shaughnessy's recommendations for enhancing diversity in trials to ensure equitable health outcomes and increasing patient and public involvement in shaping research priorities, the forum highlighted the need for representative research that addresses the diverse needs of communities across the UK.

## GOALS AND OUTCOMES

### 1. Professional Leadership

- **Goal:** To identify methods for enhancing cross-professional leadership and collaboration.
- **Outcome:** Recommendations were made for more frequent and structured forums that are inclusive of all healthcare professions to share insights, coordinate leadership efforts across sectors and advise governments across the UK nations.

## 2. Future of the NHS

- **Goal:** To align on strategies for making the NHS more integrated, accessible, and patient-centred.
- **Outcome:** Participants advocated for the establishment of national cross-professional and cross-country platforms that allow for real-time knowledge-sharing and innovation, dissemination, promoting community-based healthcare and unified digital services, and enabling effective and transparent bottom-up and top-down approaches.

## 3. Inclusive and Effective Research

- **Goal:** To ensure that clinical research reflects diverse populations and effectively addresses health disparities.
- **Outcome:** Proposals included developing research policy driven, individually or jointly by the UK healthcare regulators, to encourage its registrants to support more inclusive recruitment to clinical research.

# REPORT SUMMARY

## Key Discussion Areas

### 1. Enhancing Professional Leadership in Healthcare

The forum emphasised the need to develop a cohesive, cross-professional approach to leadership across healthcare systems. Recognising that siloed working is prevalent and impedes progress, and participants agreed that strong, integrated professional leadership is crucial to implementing effective NHS reforms.

#### **Supporting Cross-Professional Leadership Initiatives:**

Establish frameworks that actively involve leaders from various healthcare disciplines—including for example, pharmacy, medicine and general practice, nursing, dentistry, optometry—in shaping NHS policies. By fostering a unified leadership structure, reforms can be informed by diverse insights, creating policies that are comprehensive and more responsive to patient needs. This includes wider incorporation of social care leadership in delivering integrated health outcomes.

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*“By breaking down barriers, fostering collaboration, and championing inclusivity, this groundbreaking forum paves the way for a future NHS that values every voice, integrates every profession, and puts patients at the heart of care. Together, we can transform challenges into opportunities, ensuring that the healthcare workforce thrives and communities across the UK receive equitable, world-class care.”*

Sheilabye Sobrany, President, Royal College of Nursing.

*“The Parliamentary Forum powerfully confirmed for me the opportunity to harness professional bodies in healthcare transformation – inspiring and engaging them to cultivate professional dialogue and inclusion from within all communities of practice. Here lies untapped potential and a fresh sense of purpose for these organisations, so long as they are brought to the heart of the conversation as a priority.”*

Dr Simon Thornton-Wood, Chief Executive, College of General Dentistry.

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**Developing National Collaborative Leadership Platforms:** Regular multiprofessional engagement between leadership teams across the four UK nations was identified as essential for addressing both common and unique healthcare challenges. Each nation can contribute its own insights

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and strategies, facilitating a system-wide approach to leadership across the UK that is consistent, yet adaptable.

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*“A forum such as this for cross-UK, inclusive multi-professional leadership bringing together diverse expertise, perspectives and voices would help reform healthcare at the pace needed, ensuring that efforts are focussed on the needs of patients and staff. We saw the benefits of this approach during the Covid-19 pandemic when pharmacy leaders and professionals worked with other disciplines to adapt and deliver care across the UK.”*

Professor Cathy Harrison, Chief Pharmaceutical Officer,  
Department of Health Northern Ireland.

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**Expanding Leadership Development and Mentorship:** Invest in leadership training and mentorship programmes that emphasise interdisciplinary cooperation, policy advocacy, and the skills necessary for influencing healthcare reforms. These programmes can empower emerging leaders and foster a shared commitment to transformative change.

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*“In all aspects of our pharmacy regulation work, I am struck on a daily basis by how much patients need health and care professionals to work collaboratively across boundaries. Organisations working alongside the professionals who look after us, including regulatory bodies, need to bring this same collaborative, multi-disciplinary approach to the work we do. I’m keen that we should build on the excellent discussions at the Parliamentary Multi-professional Healthcare Forum to drive and support positive change.”*

Duncan Rudkin, Chief Executive & Registrar, General  
Pharmaceutical Council.

*“The Academy supports the value of multi-professional leadership as a way to break down professional boundaries and ensure patients receive access to high quality care in a timely fashion”*

Dr Jeanette Dickson, Chair, Academy of Medical Royal Colleges.

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## 2. Shaping the Future of the NHS

Participants highlighted the urgent need for practical and adaptable solutions to shape the NHS’s future. Addressing systemic issues,

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supporting the needs of diverse populations, and promoting integrated care were identified as core priorities.

**Creating a National Platform for Best Practice Sharing:** To facilitate knowledge exchange, the forum recommended developing a platform where healthcare professionals from each of the UK's four nations can share successful approaches, evidence-based practices, and learnings. This would promote consistency while respecting regional differences, enabling nations to adopt practices that have demonstrated success elsewhere.

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*“The multidisciplinary and multiprofessional health care forum was a truly positive event pulling together such a wide range of stakeholders and partners. It was so pleasing to see how there was a real willingness to build a healthcare tribe where we can retain our own areas of expertise but utilise the talent in other professions within our own field where this is helpful.”*

*Jason Wong Chief Dental Officer England.*

*“The event was an opportunity to hear a range of views on some of the pressing issues facing our current health and care system - in particular, the importance of focusing on prevention, primary and in community-based care, and tackling health inequalities. In Wales, we have made huge strides in highlighting the role that compassionate leadership can have in delivering high quality services, alongside our multi-professional approach to providing care. This is encompassed in 'A Healthier Wales - 2018'. We look forward to continued partnership working across the UK to share best practice to drive innovation and improve care for patients and the public.”*

*Professor Pushpinder Mangat, Deputy Chief Medical Officer, Welsh Government.*

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**Promoting Digital Interoperability and Health Technology Integration:** A common challenge discussed was the fragmentation caused by incompatible digital systems across the NHS. Participants stressed the importance of investing in interoperable digital solutions to enable seamless data sharing across regions and disciplines. Such integration would improve patient care continuity, reduce errors, and facilitate data-driven decision-making across the NHS.

**Supporting Innovation and Scaling Successes:** All four UK nations should be encouraged to pilot innovative healthcare solutions tailored to local needs. Successful initiatives could then be scaled across other regions and nations, using a centralised platform to share insights and adapt strategies for broader

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*“It was a privilege to attend this remarkable event. What made it truly special was the gathering of people from all across the UK, representing diverse specialties, united by a shared goal—to envision a better future for our healthcare system and explore how we can work together to achieve it. It was great to see that patients were very much front and centre of the discussions and I look forward to supporting the next steps and seeing positive actions and further collaborations develop.”*

*James Titcombe, Chief Executive Patient Safety Watch.*

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### **3. Prioritising Inclusive and Effective Research**

Inclusive research was recognised as a cornerstone for reducing health disparities and ensuring that healthcare advancements benefit all communities. The forum emphasised the need for a research agenda that is both representative and impactful.

**Championing Diversity and Inclusivity in Research:** Allocating resources to studies that engage a range of populations across the UK—reflecting the diversity within each nation—was identified as essential for creating interventions that are relevant and accessible. This approach will enable the NHS to address health disparities more effectively and improve health outcomes across all demographics.

**Community-Engaged Research Partnerships:** Building trust and collaboration with local communities through direct engagement in research initiatives will enable more accurate and community-specific insights. This approach was noted as critical for ensuring that research priorities align with the needs and challenges of diverse populations, fostering meaningful and lasting change.

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*“This event was a fantastic example of what we should be seeing happening more often. We need to ensure that the recommendations agreed on during the event are actioned, as these important decisions will affect patients everywhere.*

*The representation of the devolved nations, along with patient organisations, was particularly noteworthy and should not be underestimated. We hope this is the start of great things to come - with the experience of patients feeding into professionals working across all areas of health across all of the UK.”*

*Sarah Tilsed, Head of Partnerships and Involvement, the Patients Association.*

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**Establishing a Comprehensive Data Infrastructure:** Participants highlighted the need for a robust data infrastructure to monitor health disparities and evaluate the effectiveness of interventions. Enhanced data collection and analysis across the regions will provide the evidence base necessary to develop targeted, data-driven responses to health inequalities.

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*“The Multidisciplinary Healthcare Forum showcased the power of collaboration in creating an inclusive, patient-centred NHS and highlighted the importance of research activity that truly benefits all UK communities.”*

Professor Sue Carr, Deputy Medical Director, General Medical Council.

*“Having a strong policy mandate that ensures the research agenda is inclusive is more important than ever if we are to improve the quality of our research and its relevance to people from all different backgrounds. The event provided a platform to recognise existing activities underway and explore areas where more can be done, and in Wales, we will shortly publish our Inclusivity in Research plans through Health and Care Research Wales, building on learning from our partners across the UK.”*

Carys Thomas, Head of R&D Policy, Welsh Government.

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## RECOMMENDATIONS

- 1. Develop National Leadership Platforms**

Create new and liaise with existing structured national leadership platforms within the NHS to foster meaningful collaboration and allow diverse leaders from different disciplines to effectively contribute to NHS reforms across the four UK nations. This includes working in partnership with patients.
- 2. Invest in Digital and Community-Based Infrastructure**

Prioritise funding for digital healthcare systems that support patient data interoperability, community care expansion, and preventive health measures.
- 3. All Healthcare Regulators to Establish a Research Inclusivity Framework**

Implement a framework that ensures diverse representation in research initiatives, addresses health disparities, and promotes accessibility.
- 4. Regularly Convene Cross-National Cross-Professional Leaders' Meetings**

Facilitate meetings of healthcare leaders and patients from each of the UK nations to share best practices and foster cross-national cross-professional collaboration on shared health priorities.
- 5. Increase Support for Multiprofessional Training and Education**

Invest in training and education programmes that encourage interdisciplinary learning and collaboration, enabling healthcare professionals to work more effectively across specialties. Equally, to incorporate patients lived experiences to enhance learning.

## COMMITMENTS TO TAKE FORWARD

The forum concluded with several key commitments aimed at advancing the NHS's objectives:

- 1. Driving Professional Integration Across Colleges and Leadership Bodies:**

The Academy of Medical Royal Colleges, led by Dr. Jeanette Dickson, committed to drive forward cross-disciplinary collaboration and developing multidisciplinary leadership capabilities that support integrated, high-quality patient care and strengthen healthcare delivery within communities. This commitment was powerfully echoed by the Chair of the College of General Dentistry, and the Vice-President of the

Royal College of General Practitioners together underscoring a united front across professions to achieve cohesive, patient-centred care.

2. **Pledge to Surmount Professional Barriers:** NHS, government and professional leaders supporting as well as those attending the forum pledged to continue their efforts to dismantle silos between healthcare professions that hinder progress, ensuring a unified approach to patient care and healthcare delivery.
3. **Frameworks for Inclusive Research:**  
Regulatory leaders of the General Pharmaceutical Council and General Medical Council committed to working on frameworks that promote inclusivity in research.
4. **Unified Prescribing Approach Across Professions:**  
Nursing, pharmacy, dentistry, and medical leaders agreed to build on existing multiprofessional collaboration to embed a shared approach to prescribing practices, that reduces fragmentation and improve patient outcomes, maximising the benefits of prescribing across disciplines.
5. **Addressing Racism in Healthcare:**  
Recognising that racism remains a significant issue, the forum committed to ongoing dialogues to address these challenges and promote inclusivity across the healthcare landscape.
6. **Support NHS Reform Consultations**  
Contribute insights from the forum to NHS consultations, ensuring that outcomes of the day inform policy discussions and align with the government's NHS priorities.
7. **Establish a Sustainable Platform to Inform NHS Policy and Research**  
Develop a dedicated platform to provide ongoing and broad-based insights that will support the implementation and evolution of NHS reforms. This platform would serve as a valuable resource for aligning policy with current research and practice, enabling the development of informed strategies for long-term healthcare improvements.

## NEXT STEPS

The commitments made through the forum represent a collective determination to support NHS reforms and health systems within the devolved nations through professional integration, preventive care, and inclusivity.

The following steps were outlined to ensure that the forum's outcomes are carried forward:

- **Report:** A comprehensive and summary of the event will be distributed to all attendees, capturing the key points and commitments made.
- **Dissemination and Engagement:** Insights will be shared with Government Chief Officers, MPs, and healthcare stakeholders to inform NHS policy discussions and align with ongoing consultations.
- **Engage with Government and Policy Advisors**  
Share the forum's outcomes with Government Chief Officers and Policy Leads, MPs, and the Health Secretary to elevate these issues and inform ongoing policy development.
- **Advance Collaboration for Preventive Care**  
Work towards embedding a multiprofessional approach to preventive care, aligning dentistry, pharmacy, and optometry within the NHS framework. This will be crucial for early detection, addressing health inequalities, and bringing care closer to home.

## FINAL REMARKS

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*“Working across disciplines must include the NHS working better with local authorities. My experience of being on an ICB is that while local councils have some understanding of how the NHS operates, the top-down NHS finds it harder to understand these grassroots organisations. As we've been discussing today around the need for cross-professional integration, cracking this challenge is essential if we are to enable people to live independently at home for longer and to be discharged from hospital more quickly.”*

**Ben Coleman** MP for Chelsea and Fulham,  
Member of the House of Commons Health and Social Care Committee

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## CONCLUSION

The Parliamentary Multidisciplinary and Multiprofessional Healthcare Forum provided a unique and impactful platform for leaders from across the UK to address pressing challenges in healthcare. The high level of engagement and dedication shown by attendees reflected a shared commitment to shaping a future NHS that is equitable, integrated, and patient focused.

As the NHS in England embarks on a ten-year plan for reform other UK countries consider the future of their health and social care services. The insights and recommendations presented in this report offer a roadmap for strengthening multiprofessional collaboration and harnessing the full potential of the healthcare workforce. The proposal to establish a shared intelligence and best-practice platform, where the UK's four nations and healthcare professions can collaborate, share insights, and drive change, represents a critical step forward. Such a platform could be a key mechanism for addressing common challenges and sharing innovative solutions that can be adapted across the UK.

The commitment of forum participants to work across disciplines and national boundaries speaks to the determination to build a resilient, patient-centred NHS. This report, grounded in the expert contributions of those present at the forum, provides actionable steps that can guide the NHS's reform journey and ensure that the system is equipped to meet the evolving needs of communities across the UK.

A full transcript of the forum's discussions is available upon request to support this report.



## ACKNOWLEDGEMENTS AND GRATITUDE

We extend our sincere gratitude to Matt Turmaine MP for hosting the Parliamentary Multi-Professional Healthcare Forum and for his steadfast support of healthcare reform. We also thank Sigma Plc for their generous sponsorship, which enabled this important forum to come together.

A heartfelt thank you to our session chairs, speakers, panellists and all attendees and supporters. Their expertise and commitment have been crucial in shaping the productive and impactful discussions that took place.

A full list of acknowledgments follows, recognising everyone's contribution and unwavering commitment to advancing our shared vision for a more integrated and patient-centred NHS.

## APPENDIX 1:

### Complete list of acknowledgments

1	Gisela Abbam	Chair General Pharmaceutical Council
2	Professor Kamran Abbasi	Editor in Chief BMJ Publishing
3	Carol Alexandre	Vice President Global Accounts & Clinical Trial Supplies R&D Solutions IQVIA
4	Sadik Al-Hassan MP	Labour MP North Somerset
5	Professor J S Bamrah CBE	Consultant Psychiatrist, BMJ Commissioner Future of the NHS
6	Professor Phil Banfield	Chair British Medical Association
7	Paul Bennett	Chief Executive Royal Pharmaceutical Society
8	Dr Dawn Benson	Programme Manager Clinical Human Factors Group (CHFG)
9	Nathan Burley	President Guild Of Healthcare Pharmacists GHP
10	Professor Chris Butler	Professor of Primary Care University of Oxford
11	Prof Ged Byrne MBE	Director of Global Education Health NHS England
12	Professor Sue Carr	Deputy Medical Director General Medical Council
13	Linda Carroll	Education Policy Officer General Medical Council
14	Dr David Chaney	Executive Director Diabetes UK
15	Ben Coleman MP	Member of Parliament for Chelsea and Fulham
16	Chiquita Cusens	National Nursing Lead NHS Wales
17	Stefan Czerniawski	Executive Director General Dental Council
18	Chris Day	Director Of Engagement Care Quality Commission
19	Lady Sangeeta Dhani	General Practitioner Edinburgh Scotland
20	Professor Andrew Dickenson	Chief Dental Officer for Wales
21	Professor Jeanette Dickson	President Academy of Royal Colleges
22	Andrew Evans OBE	Chief Pharmaceutical Officer NHS Wales
23	Professor Phil Evans	Deputy Director NIHR Research Delivery Network
24	Professor Mark Gussey	Lincoln International Institute for Rural Health University of Lincoln
25	Mark Hampton	Director Sigma Pharmaceuticals plc
26	Raj Haria	Executive Director Sigma Pharmaceuticals plc
27	Professor Cathy Harrison	Chief Pharmaceutical Advisor Dept of Health Northern Ireland
28	Sir David Haslam CBE	Former President Of the Royal College of GPs & British Medical Association
29	Emma Hinks	Deputy Chief Pharmaceutical Officer Wales
30	Dr Mick Horton	Chair of Trustees College of General Dentistry; former Dean, Faculty General Dental Practice UK
31	Professor Margaret Ikpoh	Vice President Royal College of General Practitioners
32	Dr Matthew Jones	Senior Lecturer in Medicines Safety, Medicines Information and Clinical Pharmaceutics University of Bath
33	Dr Joji Joseph	Consultant Oncologist Leeds Teaching Hospitals NHS Trust

34	Felicia Kwaku OBE	Associate Director of Nursing Kings Hospital NHS Foundation Trust
35	Alicia San Jose	Transcriber
36	Professor Dame Donna Kinnair	Former Chief Executive Royal College Nursing
37	Joanna Le Vannais	Head of Philanthropy (Health & Wellbeing) University of Bath
38	Melanie Leis	Director Institute of Global Health Innovation Imperial College
39	Emma Lowe	Transformation Director NIHR Research Delivery Network
40	Katherine Males	Strategic Engagement Officer General Medical Council
41	Professor Pushpinder Mangat	Deputy Chief Medical Officer NHS Wales
42	Varaidzo Mapunde	Co-Director HealthTech Research NIHR
43	Dr Cathy Mckenzie	Critical Care University Hospitals Southampton
44	Dr Nick McNally	Chair UKRD
45	Dr Emily McWhirter	Associate Director of Leadership Royal College of Nursing
46	Dr Jidefor Menakaya	President Medical Association of Nigerians Across GB (MANSAG)
47	Leonie Milliner	Chief Executive General Optical Council
48	Marcus Moir	Director Sigma Pharmaceuticals plc
49	Professor Calvin Moorley	Institute of Health & Social Care London South Bank University
50	Janet Morrison OBE	Chief Executive Community Pharmacy England
51	Dr Esther Mukuka	Head of Research Inclusion NIHR
52	Dr Chaand Nagpaul CBE	General Practitioner, Commissioner BMJ Future of the NHS
53	Professor Habib Naqvui	Chief Executive Health and Race Observatory
54	Nina Neuherz	Assistant Special Advisor BMA Council Secretariat
55	Professor Mahendra G Patel OBE	Director Centre for Research Equity University of Oxford
56	Dr Neelam Patel	Trustee Health Research Authority (HRA)
57	Dr Vivek M Patel	General Practitioner Sheffield
58	Janice Perkins	Chair Community Pharmacy Greater Manchester
59	Kerrie Phipps	National Allied Health Professions (AHP) Lead NHS Executive Wales
60	Rachel Power	Chief Executive The Patients Association
61	Shantanu Purandare	Healthcare Artificial Intelligence Transformation
62	Paul Rees MBE	Chief Executive National Pharmacy Association
63	Dr Philip Rogers	Director of Pharmacy University of Bath
64	Duncan Rudkin	Chief Executive & Registrar General Pharmaceutical Council
65	Sun Sander-Jackson	Chief Nursing Officer SW England Lead
66	Dr Bharat Shah	Founder Sigma Pharmaceuticals plc
67	Dr Mayank Shah CBE	Chair Board of Trustees BAPS Neasden Temple
68	Matthew Shaw	Director Centre for Pharmacy Postgraduate Education University of Manchester
69	Tim Sheppard	Senior Vice President & General Manager North Europe IQVIA

70	Professor Nitin Shrotri	NHS Champion Responsible for Artificial Intelligence
71	Sheilabye Sobrany	President of Royal College of Nursing
72	Nicola Stockman	President of Association of Pharmacy Technicians UK
73	Professor David Strain	Thematic Research Lead for Health Parliamentary Office of Science and Technology
74	Sir Hugh Taylor KCB	Chair UK Pharmacy Professional Advisory Leadership Board & Chair Health Foundation
75	Dr Meena Thakur MBE	Primary Care Network Clinical Director
76	Carys Thomas	Head of Research & Development Policy Welsh Government
77	Dr Simon Thornton-Wood	Chief Executive, College of General Dentistry
78	Sarah Tilsed	Head of Patient Partnership The Patients Association
79	James Titcombe	Chief Executive Patient Safety Watch
80	Naser Turabi	Director of Evidence and Implementation Cancer Research UK (CRUK)
81	Matt Turmaine MP	Member of Parliament for Watford
82	David Webb	Chief Pharmaceutical Officer NHS England
83	Dr Nicola Williams	Director Health & Care Research Wales
84	Jason Wong MBE	Chief Dental Officer NHS England
85	Dr Paula Wray	Senior Manager NIHR ARC University of Oxford
86	Professor Ian Young	Chief Scientific Advisor Department of Health Northern Ireland

## APPENDIX 2:

### Meeting Agenda

The Terrace Pavilion, House of Commons, 1:00 PM – 5:00 PM

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1:00 PM – 1:30 PM

Registration and refreshments

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1:30 PM – 2:00 PM

Chair: Opening Remarks

- **Professor Mahendra Patel OBE**, Director for the Centre for Research Equity, University of Oxford (10 minutes)  
*Introduction to the forum, outlining the goals of fostering multidisciplinary collaboration for a more integrated and future-ready NHS.*
  - **Sir David Haslam**, author of "*Side Effects: How our Healthcare Lost Its Way – And How We Fix It*" (5 minutes) – Video
  - **Sponsor: Dr Bharat Shah CBE**, Co-Founder, Sigma Pharmaceuticals (3 minutes)  
*Acknowledgement of Sigma's sponsorship and their dedication to advancing healthcare.*
  - **Matt Turmaine MP**, Labour Member of Parliament for Watford (5 minutes)  
*Host's welcome and context-setting for the forum's significance.*
- 

2:00 PM – 2:50 PM

Session 1: Professional Leadership in Healthcare

Introduction:

- **Sir Hugh Taylor**, Chair of UK Pharmacy Professional Leadership Advisory Board and Chair of Health Foundation (5 minutes)

Chair:

- **Dr Jeanette Dickson**, Chair of the Academy of Medical Royal Colleges

Objective:

*Exploring the role of inclusive professional leadership in driving system-wide changes.*

Key Topics:

- Inclusive and integrated leadership across professions: its potential impact on health outcomes.
  - Enhancing cross-disciplinary collaboration within leadership roles.
  - Addressing current leadership challenges.
-

### Discussion Points:

- Models of successful inclusive leadership.
- Opportunities and challenges of adopting such an approach.
- Widening scope for interdisciplinary learning.

### Panellists:

- **Paul Bennett**, CEO, Royal Pharmaceutical Society
  - **Professor Margaret Ikpoh**, Vice President, Royal College of General Practitioners
  - **Professor Dame Donna Kinnair**, Former Chief Executive & General Secretary, Royal College of Nursing
  - **Kerrie Phipps**, National Allied Health Professionals Lead, Primary and Community Care Wales
  - **Dr Simon Thornton-Wood**, Chief Executive, College of General Dentistry
- 

2:55 PM – 3:45 PM

### Session 2: The Future of the NHS

#### Introduction:

- **Professor Kamran Abbasi**, Editor-in-Chief, BMJ Publications (5 minutes)

#### Chair:

- **Professor Ged Byrne MBE**, Director of Global Health, NHS England

#### Objective:

*Discussion to include findings from the BMJ Commission and further intelligence shaping a sustainable NHS system.*

#### Key Topics:

- Future challenges and the vision for a resilient NHS.
- Building an integrated care system across sectors.
- Tackling health inequalities and improving patient outcomes.

#### Discussion Points:

- Informing forthcoming NHS reforms: prevention over sickness, care closer to home, and transitioning to a digital NHS.
- Operationalising BMJ Commission recommendations and other learning and insights.
- Building teams and cross-professional collaboration, workforce wellbeing.

#### Panellists:

- **Professor JS Bamrah CBE**, Consultant Psychiatrist, BMJ Commissioner
  - **Dr Chaand Nagpaul CBE**, General Practitioner, BMJ Commissioner
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- **Sarah Tilsed**, Head of Patient Partnership, The Patients Association
  - **James Titcombe**, Chief Executive, Patient Safety Watch
  - **Naser Turabi**, Evidence & Implementation Director, Cancer Research UK
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**3:50 PM – 4:40 PM**

### **Session 3: Prioritising Inclusive and Effective Research across the UK**

#### **Introduction:**

- **Professor David Strain**, Parliamentary Research Lead for Health, Parliamentary Office of Science and Technology (5 minutes)

#### **Chair:**

- **Professor Ian Young**, Chief Scientific Officer, Department of Health, Northern Ireland

#### **Objective:**

*Highlighting the importance of inclusive research practices and engaging diverse patient populations.*

#### **Key Topics:**

- Embedding research in healthcare practice.
- Overcoming barriers to inclusive research.
- Engaging communities and professionals in research.

#### **Discussion Points:**

- Successful examples of inclusive research.
- Opportunities for cross-professional research in healthcare.

#### **Panellists:**

- **Dr Dawn Benson**, Programme Director, Clinical Human Factors Group
  - **Professor Chris Butler**, Professor of Primary Care, University of Oxford
  - **Emma Lowe**, Director of Transformation, NIHR Research Delivery Network
  - **Dr Nick McNally**, Chair, UKRD
  - **Neelam Patel**, Non-Executive Director, Health Research Authority
  - **Carys Thomas**, Head of Research and Development Policy, Welsh Government
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**4:40 PM – 5:00 PM**

#### **Closing Remarks**

- **Professor Mahendra Patel OBE** and **Professor Dame Donna Kinnair**  
*Final thoughts and outline of opportunities for future collaboration.*
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